

## **TRAFFORD COUNCIL / TRAFFORD CCG**

**Report to:** Health & Wellbeing Board  
**Date:** 20<sup>th</sup> February 2020  
**Report for:** Information  
**Report of:** Sara Radcliffe, Director of Integrated Health and Social Care Strategy

### **Report Title**

Trafford Together Locality Plan – Delivery Model

### **Purpose**

This paper highlights recent developments following the publication of the Trafford Together Locality Plan – specifically in relation to the delivery model that has been agreed by the Local Care Alliance (LCA), the supporting system governance aligned to the six pillars of reform and the weekly Locality Plan Working Group.

The paper articulates the strategic and operational aspects of the delivery model including system accountability and structure and schedule of LCA system board meetings.

### **Recommendations**

1. Note the developments in relation to the delivery of the Trafford Together Locality Plan and support the approach outlined.

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## **1. Introduction**

This paper highlights recent developments following the publication of the Trafford Together Locality Plan – specifically in relation to the delivery model that has been agreed by the Local Care Alliance (LCA), the supporting system governance aligned to the six pillars of reform, and the role of the weekly Locality Plan Working Group. The paper articulates the strategic and operational aspects of the delivery model including the system accountability, structure and schedule of LCA system board meetings to channel the efforts of the system towards the aspirations of the Locality Plan.

## **2 System Accountability / Ways of Working**

- 2.1 Through the membership of the LCA System Board key stakeholders are engaged throughout all levels of the programme. System Board members represent senior leadership from member organisations and the role of board members includes responsibility to lead and contribute to relevant pillars of reform as described in the Locality Plan. Colleagues have a responsibility for meaningful engagement in the planning and delivery of health and social care system change and are pivotal in disseminating key messages and actions into their own organisations and beyond.
- 2.2 The LCA has agreed an approach which is described below. It builds from the existing Memorandum of Understanding (MOU) which was signed by each partner organisation. The approach agreed by the LCA reflects the growth and maturity of the Board over the last 20 months which retains the commitment to the principles within the MOU, but builds on the growing maturity of key partnerships and relationships which manifests itself into a structured and delivery driven programme approach.
- 2.3 The diagram (Appendix A) depicts the ‘System Connectivity and Accountability’ in its current state and has been created to highlight the key leadership roles (Senior Responsible Officers), pillars of reform, enabling work programmes and governance which drives and supports the delivery plan.
- 2.4 The transformation of services will take place in the existing system architecture that underpins the Trafford Together Locality Plan six pillars and enabling programmes, with a recurrent focus on ‘place’ through Trafford Local Care Organisation (TLCO) and the Primary Care Networks, enabling person and community centred care.

## **3 Local Care Alliance System Board: Programme Approach**

- 3.1 The LCA System Board has committed to thematic focuses for each of the Board meetings in 2020. In January we have received updates and had focussed discussion on Prevention and Social Value and are due to receive

detailed discussions on Primary Care, Planned Care and Urgent Care (February LCA System Board) – Using an agreed framework these discussions have culminated in specific and tangible actions which have been immediately progressed by relevant partners.

- 3.2 Fundamental to our Locality Plan and supported by the LCA is the importance of developing and maintaining our sense of 'place'. Person and community centred approaches is a fundamental driver for change and core component of our Locality Plan and therefore we wish the meetings of the Board to be reflective of our written plans in a meaningful manner. The LCA will utilise our community assets and rotate meetings across the borough which will provide members the opportunity to learn and understand our communities furthermore, realising the differences and nuances of our diverse communities which in turn will influence our delivery plans both in-year and over the life course of the Locality Plan.

#### **4 Locality Plan Working Group – Wednesday Meeting**

- 4.1 The weekly Locality Plan Working Group has remained a pivotal function in driving forward the Locality Plan and compliments and feeds into the structured LCA approach for enhanced distributed leadership and continuous improvement.
- 4.2 Pertinent developments led by and facilitated by the working group include:
- Identifying SRO support across the key pillars and enablers.
  - Strengthening particular connections with the Place Directorate with direct senior leadership involvement, linked to primary prevention.
  - Tangible developments working towards the production of an LCA level 'Outcomes Dashboard' for strengthened accountability – helping us quantify if we are making a positive difference to our most vulnerable people, improving population health and enabling connected communities.
  - Establishment of a Communications and Engagement Steering Group working closely with all our system partners to co-produce our planned 'Year of Engagement'.
  - Established matrix working across the Locality Plan to understand the interdependencies and the benefits possible through collaboration and a set of clear, measureable priorities for each of the key work programmes.

#### **5 Recommendations**

- 5.1 The Health and Wellbeing Board is asked to:
- a) Note the developments in relation to the delivery of the Trafford Together Locality Plan and support the approach outlined in this paper.

## Appendix A:

# System Accountability and Connectivity

